

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

July 23, 2026
Date of Report (date of earliest event reported)

Burke & Herbert Financial Services Corp.
(Exact name of registrant as specified in its charter)

Virginia
(State or other jurisdiction of
incorporation or organization)

001-41633
(Commission File Number)

92-0289417
(I.R.S. Employer Identification Number)

100 S. Fairfax Street
Alexandria, VA 22314
(Address of principal executive offices and zip code)
(703) 666-3555
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:		
<u>Title of each class</u>	<u>Trading Symbol</u>	<u>Name of each exchange on which registered</u>
Common stock, par value \$0.50	BHRB	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 - Results of Operations and Financial Condition.

On July 23, 2026, Burke & Herbert Financial Services Corp. (the "Company") issued a press release announcing its results of operations and financial condition for the quarter ended June 30, 2026. A copy of the press release is included as Exhibit 99.1 to this report.

Item 7.01 - Regulation FD Disclosure

The management of Burke & Herbert Financial Services Corp. anticipates meetings with investors during 2026. A copy of presentation materials will be made available on the investor relations section of the Company's website (<https://www.burkeandherbertbank.com>) and is furnished as exhibit 99.2 to this report. All information included in this presentation is presented as of the dates indicated, and the Company does not assume any obligation to correct or update such information in the future. The Company disclaims any inferences regarding the materiality of such information which otherwise may arise as a result of it furnishing such information under Item 7.01 of this Form 8-K.

In accordance with General Instruction B.2 of Form 8-K, the information furnished in this Item 7.01, including Exhibit 99.2, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise be subject to the liabilities of Section 18 of the Exchange Act.

Item 8.01 - Other Events

On July 23, 2026, the Company announced its Board of Directors declared a regular quarterly cash dividend on the Company's common stock of \$0.55 per share, payable on September 1, 2026, to shareholders of record as of the close of business on August 14, 2026.

Item 9.01 - Financial Statements and Exhibits

(d) The following exhibits are being filed herewith:

<u>Exhibit No.</u>	<u>Description</u>
99.1	Press release dated July 23, 2026
99.2	Earnings Presentation dated July 23, 2026
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: July 23, 2026

Burke & Herbert Financial Services Corp.

By: /s/ Kirtan Parikh

Name: Kirtan Parikh

Title: Executive Vice President, CFO

Burke & Herbert Financial Services Corp. Announces Second Quarter 2026 Results and Declares Common Stock Dividend**For Immediate Release**
July 23, 2026

Alexandria, VA – Burke & Herbert Financial Services Corp. (the “Company” or “Burke & Herbert”) (Nasdaq: BHRB) reported financial results for the quarter ended June 30, 2026. In addition, at its meeting on July 23, 2026, the board of directors declared a \$0.55 per share regular cash dividend to be paid on September 1, 2026, to shareholders of record as of the close of business on August 14, 2026.

From David P. Boyle, Company Chair and Chief Executive Officer

“The successful integration of LINKBANCORP brings together two organizations with a shared commitment to being the quintessential community bank in our markets - one that is deeply invested in the people and businesses we serve every day. Our operating results for the second quarter reflect the strength of that combination, demonstrating both the financial benefits of the acquisition and the power of our disciplined execution. As we move forward, we remain firmly committed to delivering top-quartile financial performance, just as we achieved following the Summit merger, and to creating sustained value for our shareholders, customers, employees, and the communities we call home.”

Q2 2026 Highlights

- On May 1, 2026, the Company announced the completion of the merger of LINKBANCORP, Inc. (“LNKB”) with and into Burke & Herbert and the merger of LINKBANK with and into Burke & Herbert Bank & Trust Company, effective May 1, 2026. The merger created a financial holding company with approximately \$11.0 billion in assets and over 100 branches across Delaware, Kentucky, Maryland, Pennsylvania, Virginia, and West Virginia.
- Related to the merger, the total aggregate consideration paid was approximately \$329.7 million and resulted in approximately \$82.1 million of preliminary goodwill subject to adjustment in accordance with ASC 805, Business Combinations.
- The Company reported net income applicable to common shares of \$9.3 million for the quarter and diluted earnings per common share (“EPS”) of \$0.50; reflective of merger and other related items, adjusted (non-GAAP⁽¹⁾) operating net income applicable to common shares was \$37.5 million for the quarter and adjusted (non-GAAP⁽¹⁾) diluted EPS was \$2.03.
- For the quarter, the annualized return on average assets (“ROA”) was 0.37%, the annualized return on average common equity (“ROCE”) was 3.53%, and the annualized return on average tangible common equity (“ROATCE”) (non-GAAP⁽¹⁾) was 4.07%.
- On an adjusted basis (non-GAAP⁽¹⁾), ROA was 1.50%, ROCE was 14.27%, and ROATCE was 16.45%.
- Total shareholders’ equity was \$1.2 billion and tangible common equity to tangible assets (non-GAAP⁽¹⁾) was 9.21%, reflecting the Company’s strong capital position.
- Ending total gross loans were \$8.0 billion and ending total deposits were \$9.0 billion; ending loan-to-deposit ratio was 89.2%. The net interest margin (non-GAAP⁽¹⁾) was 4.15% for the three months ended June 30, 2026.

(1) Non-GAAP financial measures referenced in this release are used by management to measure performance in operating the business that management believes enhances investors’ ability to better understand the underlying business performance and trends related to core business activities. Reconciliations of non-GAAP operating measures to the most directly comparable GAAP financial measures are included in the non-GAAP reconciliation tables in this release. Non-GAAP measures should not be used as a substitute for the closest comparable GAAP measurements.

(2) Ratios as of June 30, 2026, are estimated.

- The balance sheet remains strong with ample liquidity. Total liquidity, including all available borrowing capacity with cash and cash equivalents, totaled \$6.1 billion at the end of the second quarter.
- Asset quality metrics remain within the Company's moderate risk profile with adequate reserve coverage.
- The Company continues to be well-capitalized, ending the quarter with 11.79%² Common Equity Tier 1 capital to risk-weighted assets, 14.48%² Total risk-based capital to risk-weighted assets, and a leverage ratio of 11.08%.²

Results of Operations reflecting the May 1, 2026 merger with LNKb and system & operational integration activities successfully completed in June 2026*Second Quarter 2026 compared to First Quarter 2026*

The Company reported second quarter 2026 net income applicable to common shares of \$9.3 million, or \$0.50 per diluted common share, compared to first quarter 2026 net income applicable to common shares of \$27.1 million, or \$1.79 per diluted common share.

- Period-end total gross loans were \$8.0 billion at June 30, 2026, an increase of \$2.6 billion from March 31, 2026, mostly due to the merger. Additionally, the Company originated \$333.0 million of new, relationship-based loan commitments during the quarter. During the month of April 2026, LNKb originated \$78.2 million of new, relationship-based loan commitments.
- Period-end total deposits were \$9.0 billion at June 30, 2026, an increase of \$2.6 billion from March 31, 2026, mostly due to the merger. During the quarter, brokered deposits increased by \$117.2 million and totaled \$120.7 million at June 30, 2026, representing only 1.35% of total deposits.
- Net interest income for the quarter was \$93.0 million compared to \$71.8 million in the prior quarter due to an increase in interest income of \$31.5 million, offset by an increase in interest expense of \$10.3 million, primarily driven by the acquisition of LNKb.
- Net interest margin on a fully taxable equivalent basis (non-GAAP¹) increased to 4.15% versus 4.09% in the first quarter of 2026, driven by growth in average interest-earning assets from the LNKb acquisition and higher securities yields, partially offset by lower loan yields and higher funding costs.
- Accretion income on loans during the quarter was \$9.3 million, and the amortization expense impact on interest expense was \$1.5 million, or 34.0 bps of net interest margin on an annualized basis in the second quarter of 2026. In the prior quarter, accretion income on loans during the quarter was \$6.8 million, and the amortization expense impact on interest expense was \$1.4 million, or 30.5 bps of net interest margin on an annualized basis.
- The cost of total deposits, including non-interest bearing deposits, was 1.75% in the second quarter of 2026, compared to 1.71% in the first quarter of 2026. The increase in the cost of deposits was mostly due to an increase in the rate paid on interest-bearing deposits and an increase in volume of interest-bearing deposits compared to the first quarter of 2026.
- The Company recorded credit provision expense in the second quarter of 2026 of \$30.0 thousand on loans and a credit provision expense of \$1.3 million on unfunded commitments. The Company's allowance for credit losses as of June 30, 2026, was \$94.5 million, or 1.2% of total loans. The credit provision expense increase in the unfunded commitment was primarily driven by a Day 2 impact of the LNKb acquisition.

- Total non-interest income increased \$1.0 million to \$13.8 million in the second quarter of 2026, compared to \$12.9 million in the first quarter of 2026 driven by favorable contributions from company-owned life insurance income, debit card-related revenue, and other non-interest income categories. These increases were partially offset by lower income from the sale of LNKB-acquired securities compared to the prior quarter.
- Non-interest expense for the second quarter of 2026 was \$93.5 million compared to \$51.4 million in the first quarter of 2026; the increase was primarily driven by the LNKB acquisition. The increase in expense included conversion and integration costs, professional fees, contract termination costs, and employee-related expenses.

Regulatory capital ratios²

The Company continues to be well-capitalized with capital ratios that are above regulatory requirements. As of June 30, 2026, our Common Equity Tier 1 capital to risk-weighted asset and Total risk-based capital to risk-weighted asset ratios were 11.8%² and 14.5%², respectively, and significantly above the well-capitalized requirements of 6.5% and 10%, respectively. The leverage ratio was 11.1%² compared to a 5% level to be considered well-capitalized.

Burke & Herbert Bank & Trust Company (the “Bank”), the Company’s wholly-owned bank subsidiary, also continues to be well-capitalized with capital ratios that are above regulatory requirements. As of June 30, 2026, the Bank’s Common Equity Tier 1 capital to risk-weighted asset and Total risk-based capital to risk-weighted asset ratios were 13.3%² and 14.3%², respectively, and significantly above the well-capitalized requirements. In addition, the Bank’s leverage ratio of 12.3%² is considered to be well-capitalized.

For more information about the Company’s financial condition, including additional disclosures pertinent to recent events in the banking industry, please see our financial statements and supplemental information attached to this release.

About Burke & Herbert

Burke & Herbert Financial Services Corp. is the financial holding company for Burke & Herbert Bank & Trust Company. Burke & Herbert Bank & Trust Company is the oldest continuously operating bank under its original name headquartered in the greater Washington, D.C. metropolitan area. With over 100 branches across Delaware, Kentucky, Maryland, Pennsylvania, Virginia, and West Virginia, Burke & Herbert Bank & Trust Company offers a full range of business and personal financial solutions designed to meet customers’ banking, borrowing, and investment needs. Learn more at investor.burkeandherbertbank.com.

Cautionary Note Regarding Forward-Looking Statements

This communication includes “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including with respect to (or based on) the beliefs, goals, intentions, and expectations of Burke & Herbert regarding our: merger with LINKBANCORP, Inc., effective as of May 1, 2026, and the expected cost savings, synergies, returns, and other anticipated benefits from the integration of LNKB; revenues, earnings, earnings per share, loan production, asset quality, and capital levels, among other matters; estimates of the future costs and benefits of the actions we may take; assessments of expected losses on loans; assessments of interest rate and other market risks; ability to achieve financial and other strategic goals; and other statements that are not historical facts. Forward-looking statements are typically identified by such words as “believe,” “expect,” “anticipate,”

“intend,” “outlook,” “estimate,” “forecast,” “project,” “will,” “should,” and other similar words and expressions, and are subject to numerous assumptions, risks, and uncertainties, which change over time.

Additionally, forward-looking statements speak only as of the date they are made; Burke & Herbert does not assume any duty, and does not undertake, to update such forward-looking statements, whether written or oral, that may be made from time to time, whether as a result of new information, future events, or otherwise. Furthermore, because forward-looking statements are subject to assumptions and uncertainties, actual results or future events could differ, possibly materially, from those indicated in or implied by such forward-looking statements as a result of a variety of factors, many of which are beyond the control of Burke & Herbert. Such statements are based upon the current beliefs and expectations of the management of Burke & Herbert and are subject to significant risks and uncertainties outside of its control. Caution should be exercised against placing undue reliance on forward-looking statements.

The factors that could cause actual results to differ materially include the following: the possibility that the anticipated benefits of the merger will not be realized when expected or at all, including as a result of the impact of, or problems arising from (if any), the integration of the two companies or as a result of the strength of the economy and competitive factors in the areas where Burke & Herbert and LNK B do business; costs or difficulties associated with newly developed or acquired operations; diversion of management’s attention from ongoing business operations and opportunities; the possibility that the parties may be unable to achieve expected synergies and operating efficiencies in the merger within the expected timeframes or at all and to successfully integrate LNK B’s operations and those of Burke & Herbert; that the integration of LNK B may be more difficult, time-consuming or costly than expected; revenues following the merger may be lower than expected; Burke & Herbert’s success in executing its business plans and strategies and managing the risks involved in the foregoing; and risks related to the potential impact of global macroeconomic conditions and changes in general economic, political and market factors on the merger or our operations, generally (either nationally or locally in the areas in which we conduct, or will conduct, business), including inflation, changes in interest rates, market volatility and monetary fluctuations, and changes in federal government policies and practices, including the impact with respect to spending on industries concentrated in our market area, as well as the impact from tariffs on the markets we serve; increased competition; changes in consumer confidence and demand for financial services, including changes in consumer borrowing, repayment, investment, and deposit practices; changes in asset quality and credit risk; our ability to control costs and expenses; adverse developments in borrower industries or declines in real estate values; changes in and compliance with federal and state laws and regulations that pertain to our business and capital levels; our ability to raise capital as needed; the impact, extent and timing of technological changes; emerging external focus among regulators and other officials related to risks in connection with the development and use of artificial intelligence; the effects of any cybersecurity breaches or events; the potential adverse effects of unusual and infrequently occurring events, such as weather-related disasters, terrorist acts, geopolitical conflicts and tensions, or public health events (such as pandemics), and of governmental and societal responses thereto; and the other factors discussed in the “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” sections of Burke & Herbert’s Annual Report on Form 10-K for the year ended December 31, 2025, its Quarterly Report on Form 10-Q for the quarter ended March 31, 2026, and other reports Burke & Herbert files with the SEC.

Burke & Herbert Financial Services Corp.
Consolidated Statements of Income (unaudited)
(In thousands)

	Three Months Ended			Six Months Ended		
	June 30,		March 31,	June 30,		
	2026	2025	2026	2026	2025	
Interest income						
Taxable loans, including fees	\$ 116,770	\$ 96,803	\$ 88,083	\$ 204,853	\$ 193,834	
Tax-exempt loans, including fees	55	43	40	95	89	
Taxable securities	11,329	9,303	9,758	21,087	18,790	
Tax-exempt securities	7,605	3,939	6,082	13,687	7,206	
Other interest income	1,228	1,770	1,493	2,721	2,725	
Total interest income	136,987	111,858	105,456	242,443	222,644	
Interest expense						
Deposits	35,012	30,431	26,720	61,732	62,282	
Short-term borrowings	5,897	4,438	4,590	10,487	7,630	
Subordinated debt	2,990	2,730	2,269	5,259	5,459	
Other interest expense	40	26	34	74	53	
Total interest expense	43,939	37,625	33,613	77,552	75,424	
Net interest income	93,048	74,233	71,843	164,891	147,220	
Credit loss expense - loans and available-for-sale securities	30	717	213	243	1,617	
Credit loss (recapture) - off-balance sheet credit exposures	1,349	(93)	(201)	1,148	(492)	
Total provision for credit losses	1,379	624	12	1,391	1,125	
Net interest income after credit loss expense	91,669	73,609	71,831	163,500	146,095	
Non-interest income						
Fiduciary and wealth management	3,100	2,425	3,227	6,327	4,868	
Service charges and fees	2,286	2,130	1,855	4,141	4,308	
Net (loss) gain on securities	(1,868)	38	1,799	(69)	39	
Income from company-owned life insurance	3,207	2,982	1,479	4,686	4,175	
Bank debit and other card revenue	3,421	3,024	2,835	6,256	5,908	
Other non-interest income	3,703	2,278	1,658	5,361	3,602	
Total non-interest income	13,849	12,877	12,853	26,702	22,900	
Non-interest expense						
Salaries and wages	41,378	21,320	21,413	62,791	42,261	
Pensions and other employee benefits	5,787	4,067	5,370	11,157	9,203	
Occupancy	6,654	3,521	4,027	10,681	7,566	
Equipment rentals, depreciation and maintenance	6,934	4,100	4,188	11,122	8,184	
Core deposit intangible amortization	5,530	3,888	3,684	9,214	8,186	
ATM, card and network expense	1,389	1,314	1,134	2,523	2,446	
FDIC and other regulatory assessments	1,576	1,088	1,140	2,716	2,002	
Other operating	24,258	10,007	10,425	34,683	19,121	
Total non-interest expense	93,506	49,305	51,381	144,887	98,969	
Income before income taxes	12,012	37,181	33,303	45,315	70,026	
Income tax expense						
Net income	9,488	29,897	27,349	36,837	57,098	
Preferred stock dividends	225	225	225	450	450	
Net income applicable to common shares	\$ 9,263	\$ 29,672	\$ 27,124	\$ 36,387	\$ 56,648	
Earnings per common share						
Basic	\$ 0.50	\$ 1.98	\$ 1.80	\$ 2.17	\$ 3.78	
Diluted	0.50	1.97	1.79	2.16	3.77	

Burke & Herbert Financial Services Corp.
Consolidated Balance Sheets
(In thousands)

	June 30, 2026 <i>(Unaudited)</i>	December 31, 2025 <i>(Audited)</i>
Assets		
Cash and due from banks	\$ 116,443	\$ 53,497
Interest-earning deposits with banks	52,260	235,630
Cash and cash equivalents	168,703	289,127
Securities available-for-sale, at fair value	1,963,038	1,615,954
Restricted stock, at cost	56,850	42,187
Loans held-for-sale, at fair value	2,074	365
Loans	7,999,765	5,387,676
Allowance for credit losses	(94,470)	(67,823)
Net loans	7,905,295	5,319,853
Other real estate owned	2,934	2,689
Premises and equipment, net	150,698	136,809
Accrued interest receivable	50,007	35,442
Intangible assets	80,754	41,747
Goodwill	118,345	34,149
Company-owned life insurance	269,046	213,200
Other assets	224,754	189,104
Total Assets	\$ 10,992,498	\$ 7,920,626
Liabilities and Shareholders' Equity		
Liabilities		
Non-interest-bearing deposits	\$ 2,058,076	\$ 1,336,380
Interest-bearing deposits	6,910,006	5,067,561
Total deposits	8,968,082	6,403,941
Short-term borrowings	525,000	450,000
Subordinated debentures, net	134,789	70,222
Subordinated debentures owed to unconsolidated subsidiary trusts	17,394	17,268
Accrued interest and other liabilities	143,856	124,546
Total Liabilities	9,789,121	7,065,977
Shareholders' Equity		
Preferred stock and surplus	10,413	10,413
Common stock	10,368	7,800
Common stock, additional paid-in capital	734,764	405,922
Retained earnings	533,861	517,058
Accumulated other comprehensive income (loss)	(58,445)	(58,960)
Treasury stock	(27,584)	(27,584)
Total Shareholders' Equity	1,203,377	854,649
Total Liabilities and Shareholders' Equity	\$ 10,992,498	\$ 7,920,626

Burke & Herbert Financial Services Corp.
Details of Net Interest Margin (unaudited)
For the three months ended

Details of Net Interest Margin - Yield Percentages

	June 30 2026	March 31 2026	December 31 2025	September 30 2025	June 30 2025
Interest-earning assets:					
Loans:					
Taxable loans	6.54 %	6.64 %	6.79 %	6.76 %	6.90 %
Tax-exempt loans	6.15	7.12	7.03	6.78	5.90
Total loans	6.54	6.64	6.79	6.76	6.90
Interest-earning deposits and fed funds sold	3.28	4.25	3.83	4.33	4.68
Securities:					
Taxable securities	4.23	3.78	3.78	3.86	3.83
Tax-exempt securities	4.65	4.48	4.27	4.17	4.20
Total securities	4.41	4.05	3.96	3.97	3.95
Total interest-earning assets	6.06 %	5.97 %	6.06 %	6.11 %	6.25 %
Interest-bearing liabilities:					
Deposits:					
Interest-bearing demand	1.95 %	1.98 %	2.07 %	2.18 %	2.21 %
Money market & savings	1.95	1.83	1.94	2.02	2.01
Brokered CDs & time deposits	3.27	3.11	3.23	3.25	3.37
Total interest-bearing deposits	2.25	2.16	2.28	2.37	2.41
Borrowings:					
Short-term borrowings	3.64	3.78	3.93	3.85	3.91
Subordinated debt borrowings and other	9.16	10.46	10.62	9.49	9.62
Total interest-bearing liabilities	2.51 %	2.44 %	2.54 %	2.63 %	2.68 %
Taxable-equivalent net interest spread					
Benefit from use of non-interest-bearing deposits	0.60	0.56	0.59	0.60	0.60
Taxable-equivalent net interest margin (non-GAAP¹)	4.15 %	4.09 %	4.11 %	4.08 %	4.17 %

Burke & Herbert Financial Services Corp.
Details of Net Interest Margin (unaudited)
For the three months ended
(In thousands)

Details of Net Interest Margin - Average Balances

	June 30 2026	March 31 2026	December 31 2025	September 30 2025	June 30 2025
Interest-earning assets:					
Loans:					
Taxable loans	\$ 7,156,639	\$ 5,380,967	\$ 5,482,574	\$ 5,584,315	\$ 5,627,236
Tax-exempt loans	4,497	2,903	3,159	3,511	3,737
Total loans	7,161,136	5,383,870	5,485,733	5,587,826	5,630,973
Interest-earning deposits and fed funds sold	69,525	70,361	222,990	100,445	81,369
Securities:					
Taxable securities	1,137,512	1,128,486	1,031,603	1,034,136	1,059,310
Tax-exempt securities	830,459	696,580	623,417	586,129	476,586
Total securities	1,967,971	1,825,066	1,655,020	1,620,265	1,535,896
Total interest-earning assets	\$ 9,198,632	\$ 7,279,297	\$ 7,363,743	\$ 7,308,536	\$ 7,248,238
Interest-bearing liabilities:					
Deposits:					
Interest-bearing demand	\$ 2,706,931	\$ 2,286,206	\$ 2,315,064	\$ 2,278,587	\$ 2,239,100
Money market & savings	2,106,402	1,675,034	1,705,028	1,660,401	1,648,338
Brokered CDs & time deposits	1,421,123	1,044,605	1,100,215	1,135,546	1,173,213
Total interest-bearing deposits	6,234,456	5,005,845	5,120,307	5,074,534	5,060,651
Borrowings:					
Short-term borrowings	653,886	496,501	453,436	453,486	457,775
Subordinated debt borrowings and other	130,913	87,979	86,635	114,900	113,813
Total interest-bearing liabilities	\$ 7,019,255	\$ 5,590,325	\$ 5,660,378	\$ 5,642,920	\$ 5,632,239
Non-interest-bearing deposits	\$ 1,802,833	\$ 1,332,090	\$ 1,358,798	\$ 1,338,188	\$ 1,352,785

Burke & Herbert Financial Services Corp.
Supplemental Information (unaudited)
As of or for the three months ended
(In thousands, except ratios and per share amounts)

	June 30 2026	March 31 2026	December 31 2025	September 30 2025	June 30 2025
Per common share information					
Basic earnings	\$ 0.50	\$ 1.80	\$ 2.00	\$ 1.98	\$ 1.98
Diluted earnings	0.50	1.79	1.98	1.97	1.97
Cash dividends	0.55	0.55	0.55	0.55	0.55
Book value per common share	59.16	56.77	56.18	54.02	51.28
Tangible book value per common share (non-GAAP ¹)	49.29	51.83	51.13	48.72	45.73
Balance sheet-related (at period end, unless otherwise indicated)					
Assets	\$ 10,992,498	\$ 7,927,711	\$ 7,920,626	\$ 7,889,037	\$ 8,053,084
Average interest-earning assets	9,198,632	7,279,297	7,363,743	7,308,536	7,248,238
Loans (gross)	7,999,765	5,404,667	5,387,676	5,559,479	5,590,457
Loans (net)	7,905,295	5,336,712	5,319,853	5,491,875	5,523,201
Securities, available-for-sale, at fair value	1,963,038	1,826,037	1,615,954	1,598,407	1,522,611
Intangible assets	80,754	38,063	41,747	45,431	49,114
Goodwill	118,345	36,253	34,149	34,149	34,149
Non-interest-bearing deposits	2,058,076	1,367,050	1,336,380	1,358,250	1,363,617
Interest-bearing deposits	6,910,006	4,965,215	5,067,561	5,053,802	5,027,357
Deposits, total	8,968,082	6,332,265	6,403,941	6,412,052	6,390,974
Brokered deposits	120,677	3,431	64,410	124,386	132,098
Uninsured deposits	3,157,531	2,060,145	2,057,873	2,022,739	1,963,566
Short-term borrowings	525,000	525,000	450,000	450,000	650,000
Subordinated debt, net	152,183	88,841	87,490	86,110	114,692
Unused borrowing capacity ³	5,971,283	4,683,943	4,556,923	4,153,137	4,075,313
Total equity	1,203,377	864,504	854,649	822,231	780,018
Total common equity	1,192,964	854,091	844,236	811,818	769,605
Accumulated other comprehensive income (loss)	(58,445)	(69,002)	(58,960)	(68,454)	(87,854)
Asset Quality					
Provision for credit losses	\$ 1,379	\$ 12	\$ 136	\$ 262	\$ 624
Net loan charge-offs (recoveries)	1,159	81	(84)	226	1,214
Allowance for credit losses	94,470	67,955	67,823	67,604	67,256
Total delinquencies ⁴	84,640	93,088	37,080	34,722	29,056
Nonperforming loans ⁵	95,308	78,559	74,236	89,051	85,531

(3) Includes Federal Home Loan Bank, Borrower-in-Custody (BIC), and correspondent bank availability.

(4) Total delinquencies represent accruing loans 30 days or more past due.

(5) Includes non-accrual loans and loans 90 days past due and still accruing.

Burke & Herbert Financial Services Corp.
Supplemental Information (unaudited)
As of or for the three months ended
(In thousands, except ratios and per share amounts)

	June 30 2026	March 31 2026	December 31 2025	September 30 2025	June 30 2025
Income statement					
Interest income	\$ 136,987	\$ 105,456	\$ 111,140	\$ 111,209	\$ 111,858
Interest expense	43,939	33,613	36,218	37,439	37,625
Non-interest income	13,849	12,853	11,625	11,585	12,877
Total revenue (non-GAAP ¹)	106,897	84,696	86,547	85,355	87,110
Non-interest expense	93,506	51,381	48,500	48,092	49,305
Pretax, pre-provision earnings (non-GAAP ¹)	13,391	33,315	38,047	37,263	37,805
Provision for (recapture of) credit losses	1,379	12	136	262	624
Income before income taxes	12,012	33,303	37,911	37,001	37,181
Income tax expense	2,524	5,954	7,667	7,037	7,284
Net income	9,488	27,349	30,244	29,964	29,897
Preferred stock dividends	225	225	225	225	225
Net income applicable to common shares	\$ 9,263	\$ 27,124	\$ 30,019	\$ 29,739	\$ 29,672
Ratios					
Annualized return on average assets	0.37 %	1.39 %	1.49 %	1.50 %	1.51 %
Annualized return on average common equity	3.53	12.77	14.31	15.08	15.71
Net interest margin (non-GAAP ¹)	4.15	4.09	4.11	4.08	4.17
Efficiency ratio	87.47	60.67	56.03	56.34	56.60
Loan-to-deposit ratio	89.20	85.35	84.13	86.70	87.47
Consolidated Common Equity Tier 1 (CET1) capital ratio ²	11.79	13.78	13.45	12.79	12.22
Consolidated Total risk-based capital ratio ²	14.48	16.52	16.17	15.44	15.27
Consolidated Leverage ratio ²	11.08	11.27	10.92	10.71	10.42
Allowance coverage ratio	1.18	1.26	1.26	1.22	1.20
Allowance for credit losses as a percentage of non-performing loans	99.12	86.50	91.36	75.92	78.63
Non-performing loans as a percentage of total loans	1.19	1.45	1.38	1.60	1.53
Non-performing assets as a percentage of total assets	0.89	1.03	0.97	1.16	1.10
Net charge-offs (recoveries) to average loans (annualized)	6.5 bps	0.6 bps	(0.6) bps	1.6 bps	8.6 bps

Burke & Herbert Financial Services Corp.
Non-GAAP Reconciliations (unaudited)
(In thousands, except ratios and per share amounts)

Operating net income, adjusted diluted EPS, and adjusted non-interest expense (non-GAAP¹)

	June 30 2026	March 31 2026	For the three months ended December 31 2025	September 30 2025	June 30 2025
Net income applicable to common shares	\$ 9,263	\$ 27,124	\$ 30,019	\$ 29,739	\$ 29,672
Add back significant items (tax effected):					
Merger-related	28,221	1,114	—	—	—
Total significant items	28,221	1,114	—	—	—
Operating net income	\$ 37,484	\$ 28,238	\$ 30,019	\$ 29,739	\$ 29,672
Weighted average dilutive shares	18,499,030	15,131,481	15,139,792	15,112,413	15,023,807
Adjusted diluted EPS	\$ 2.03	\$ 1.87	\$ 1.98	\$ 1.97	\$ 1.97
Non-interest expense	\$ 93,506	\$ 51,381	\$ 48,500	\$ 48,092	\$ 49,305
Remove significant items:					
Merger-related	32,387	1,410	—	—	—
Total significant items	32,387	1,410	—	—	—
Adjusted non-interest expense	\$ 61,119	\$ 49,971	\$ 48,500	\$ 48,092	\$ 49,305

Operating net income is a non-GAAP measure that is derived from net income adjusted for significant items. The Company believes that operating net income is useful in periods with certain significant items such as merger-related expenses. The operating net income is more reflective of management's ability to grow the business and manage expenses. Adjusted non-interest expense also removes these significant items, such as merger-related expenses. Management believes it represents a more normalized non-interest expense total for periods with identified significant items.

Total Revenue (non-GAAP¹)

	June 30 2026	March 31 2026	For the three months ended December 31 2025	September 30 2025	June 30 2025
Interest income	\$ 136,987	\$ 105,456	\$ 111,140	\$ 111,209	\$ 111,858
Interest expense	43,939	33,613	36,218	37,439	37,625
Non-interest income	13,849	12,853	11,625	11,585	12,877
Total revenue (non-GAAP¹)	\$ 106,897	\$ 84,696	\$ 86,547	\$ 85,355	\$ 87,110

Total revenue is a non-GAAP measure and is derived from total interest income less total interest expense plus total non-interest income. We believe that total revenue is a useful tool to determine how the Company is managing its business and demonstrates how stable our revenue sources are from period to period.

Burke & Herbert Financial Services Corp.
Non-GAAP Reconciliations (unaudited)
(In thousands, except ratios and per share amounts)

Pretax, Pre-Provision Earnings (non-GAAP¹)

	June 30 2026	March 31 2026	For the three months ended December 31 2025	September 30 2025	June 30 2025
Income before taxes	\$ 12,012	\$ 33,303	\$ 37,911	\$ 37,001	\$ 37,181
Provision for (recapture of) credit losses	1,379	12	136	262	624
Pretax, pre-provision earnings (non-GAAP¹)	\$ 13,391	\$ 33,315	\$ 38,047	\$ 37,263	\$ 37,805

Pretax, pre-provision earnings is a non-GAAP measure and is based on adjusting income before income taxes and to exclude provision for (recapture of) credit losses. We believe that pretax, pre-provision earnings is a useful tool to help evaluate the ability to provide for credit costs through operations and provides an additional basis to compare results between periods by isolating the impact of provision for (recapture of) credit losses, which can vary significantly between periods.

Tangible Common Equity (non-GAAP¹)

	June 30 2026	March 31 2026	As of the three months ended December 31 2025	September 30 2025	June 30 2025
Common shareholders' equity	\$ 1,192,964	\$ 854,091	\$ 844,236	\$ 811,818	\$ 769,605
Less:					
Intangible assets	80,754	38,063	41,747	45,431	49,114
Goodwill	118,345	36,253	34,149	34,149	34,149
Tangible common equity (non-GAAP¹)	\$ 993,865	\$ 779,775	\$ 768,340	\$ 732,238	\$ 686,342
Shares outstanding at end of period	20,165,171	15,045,941	15,028,524	15,028,524	15,007,712
Tangible book value per common share (non-GAAP¹)	\$ 49.29	\$ 51.83	\$ 51.13	\$ 48.72	\$ 45.73

In management's view, tangible common equity measures are capital adequacy metrics that may be meaningful to the Company, as well as analysts and investors, in assessing the Company's use of equity and in facilitating comparisons with peers. These non-GAAP measures are valuable indicators of a financial institution's capital strength because they eliminate intangible assets from shareholders' equity and retain the effect of accumulated other comprehensive income/(loss) in shareholders' equity.

Tangible Common Assets (non-GAAP¹)

	June 30 2026	March 31 2026	As of the three months ended December 31 2025	September 30 2025	June 30 2025
Total assets	\$ 10,992,498	\$ 7,927,711	\$ 7,920,626	\$ 7,889,037	\$ 8,053,084
Less:					
Intangible assets	80,754	38,063	41,747	45,431	49,114
Goodwill	118,345	36,253	34,149	34,149	34,149
Tangible assets (non-GAAP¹)	\$ 10,793,399	\$ 7,853,395	\$ 7,844,730	\$ 7,809,457	\$ 7,969,821
Tangible common equity / tangible assets (non-GAAP¹)	9.21 %	9.93 %	9.79 %	9.38 %	8.61 %

Burke & Herbert Financial Services Corp.
Non-GAAP Reconciliations (unaudited)
(In thousands, except ratios and per share amounts)

In management's view, tangible common assets measures complement tangible common equity measures and may be meaningful to the Company, as well as analysts and investors, in assessing balance sheet composition and leverage and in facilitating comparisons with peers. These non-GAAP measures enhance transparency by eliminating intangible assets from total assets, thereby providing additional insight into the relationship between the Company's tangible asset base and its tangible common equity.

Return and Adjusted Return on Average Tangible Common Equity and Average Assets (non-GAAP¹)

	June 30 2026	March 31 2026	For the three months ended December 31 2025	September 30 2025	June 30 2025
Average common shareholders' equity	\$ 1,053,502	\$ 861,274	\$ 832,411	\$ 782,577	\$ 757,354
Average goodwill and other intangibles	(159,202)	(76,923)	(79,338)	(83,079)	(85,562)
Average deferred tax liabilities on goodwill and other intangibles	19,635	8,602	9,382	9,787	10,567
Average tangible common equity (non-GAAP ¹)	\$ 913,935	\$ 792,953	\$ 762,455	\$ 709,285	\$ 682,359
Average total assets	\$ 10,010,483	\$ 7,913,098	\$ 7,979,528	\$ 7,890,929	\$ 7,864,185
Average goodwill and other intangibles	(159,202)	(76,923)	(79,338)	(83,079)	(85,562)
Average deferred tax liabilities on goodwill and other intangibles	19,635	8,602	9,382	9,787	10,567
Average tangible total assets (non-GAAP ¹)	\$ 9,870,916	\$ 7,844,777	\$ 7,909,572	\$ 7,817,637	\$ 7,789,190
Net income applicable to common shareholders	\$ 9,263	\$ 27,124	\$ 30,019	\$ 29,739	\$ 29,672
Operating net income applicable to common shareholders (non-GAAP ¹)	\$ 37,484	\$ 28,238	\$ 30,019	\$ 29,739	\$ 29,672
Annualized return on average common equity	3.53 %	12.77 %	14.31 %	15.08 %	15.71 %
Annualized adjusted return on average common equity (non-GAAP ¹)	14.27	13.30	14.31	15.08	15.71
Annualized return on average tangible common equity (non-GAAP ¹)	4.07	13.87	15.62	16.63	17.44
Annualized adjusted return on average tangible common equity (non-GAAP ¹)	16.45	14.44	15.62	16.63	17.44
Annualized return on average assets	0.37	1.39	1.49	1.50	1.51
Annualized adjusted return on average assets (non-GAAP ¹)	1.50	1.45	1.49	1.50	1.51

In management's view, adjusted return on average common equity, return on average tangible common equity, adjusted return on average tangible common equity, and adjusted return on average assets are

Burke & Herbert Financial Services Corp.
Non-GAAP Reconciliations (unaudited)
(In thousands, except ratios and per share amounts)

performance metrics that may be meaningful to the Company, as well as analysts and investors, in evaluating the Company's profitability and efficiency in deploying capital and assets and in facilitating comparisons with peers. These non-GAAP measures provide additional insight into the Company's underlying operating performance by focusing on returns generated from common equity, tangible common equity, and total assets, as applicable.

The adjusted measures exclude the after-tax effect of one-time merger-related expenses, which management believes enhances period-to-period comparability and provides a more representative view of the Company's ongoing earnings performance. Return on average tangible common equity measures further isolate performance attributable to tangible capital by excluding the impact of intangible assets, while return on average assets reflects the Company's effectiveness in generating earnings from its overall asset base. Management believes these measures, when considered together and alongside GAAP results, provide useful supplemental information for assessing profitability, capital efficiency, and operating trends.

Net Interest Margin & Taxable-Equivalent Net Interest Income (non-GAAP¹)

	June 30 2026	March 31 2026	For the three months ended December 31 2025	September 30 2025	June 30 2025
Net interest income	\$ 93,048	\$ 71,843	\$ 74,922	\$ 73,770	\$ 74,233
Taxable-equivalent adjustments	2,036	1,628	1,420	1,305	1,059
Net interest income (Fully Taxable-Equivalent - FTE)	\$ 95,084	\$ 73,471	\$ 76,342	\$ 75,075	\$ 75,292
Average interest-earning assets	\$ 9,198,632	\$ 7,279,297	\$ 7,363,743	\$ 7,308,536	\$ 7,248,238
Net interest margin (non-GAAP¹)	4.15 %	4.09 %	4.11 %	4.08 %	4.17 %

The interest income earned on certain earning assets is completely or partially exempt from federal income tax. As such, these tax-exempt instruments typically yield lower returns than taxable investments. To provide more meaningful comparisons of net interest income, we use net interest income on a fully taxable-equivalent (FTE) basis by increasing the interest income earned on tax-exempt assets to make it fully equivalent to interest income earned on taxable investments. FTE net interest income is calculated by adding the tax benefit on certain financial interest earning assets, whose interest is tax-exempt, to total interest income then subtracting total interest expense. Management believes FTE net interest income is a standard practice in the banking industry, and when net interest income is adjusted on an FTE basis, yields on taxable, nontaxable, and partially taxable assets are comparable; however, the adjustment to an FTE basis has no impact on net income and this adjustment is not permitted under GAAP. FTE net interest income is only used for calculating FTE net interest margin, which is calculated by annualizing FTE net interest income and then dividing by the average earning assets. The tax rate used for this adjustment is 21%. Net interest income shown elsewhere in this presentation is GAAP net interest income.

2Q26 Update (Nasdaq: BHRB)

July 2026

Cautionary Statement Regarding Forward-Looking Information

Cautionary Note regarding Forward Looking Statements

This presentation includes “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including with respect to (or based on) the beliefs, goals, intentions, and expectations of Burke & Herbert regarding our: merger with LINKBANCORP, Inc. (“LNKB”) effective as of May 1, 2026 (the “merger”) and the expected cost savings, synergies, returns, and other anticipated benefits from the integration of LNKB; revenues, earnings, earnings per share, loan production, asset quality, and capital levels, among other matters; estimates of the future costs and benefits of the actions we may take; assessments of expected losses on loans; assessments of interest rate and other market risks; ability to achieve financial and other strategic goals; and other statements that are not historical facts. Forward-looking statements are typically identified by such words as “believe,” “expect,” “anticipate,” “intend,” “outlook,” “estimate,” “forecast,” “project,” “will,” “should,” and other similar words and expressions, and are subject to numerous assumptions, risks, and uncertainties, which change over time.

Additionally, forward-looking statements speak only as of the date they are made; Burke & Herbert does not assume any duty, and does not undertake, to update such forward-looking statements, whether written or oral, that may be made from time to time, whether as a result of new information, future events, or otherwise. Furthermore, because forward-looking statements are subject to assumptions and uncertainties, actual results or future events could differ, possibly materially, from those indicated in or implied by such forward-looking statements as a result of a variety of factors, many of which are beyond the control of Burke & Herbert. Such statements are based upon the current beliefs and expectations of the management of Burke & Herbert and are subject to significant risks and uncertainties outside of its control. Caution should be exercised against placing undue reliance on forward-looking statements.

The factors that could cause actual results to differ materially include the following: the possibility that the anticipated benefits of the merger will not be realized when expected or at all, including as a result of the impact of, or problems arising from (if any), the integration of the two companies or as a result of the strength of the economy and competitive factors in the areas where Burke & Herbert and LNKB do business; costs or difficulties associated with newly developed or acquired operations; diversion of management’s attention from ongoing business operations and opportunities; the possibility that the parties may be unable to achieve expected synergies and operating efficiencies in the merger within the expected timeframes or at all and to successfully integrate LNKB’s operations and those of Burke & Herbert;

Cautionary Statement Regarding Forward-Looking Information

that the integration of LNKB may be more difficult, time-consuming or costly than expected; revenues following the merger may be lower than expected; Burke & Herbert's success in executing its business plans and strategies and managing the risks involved in the foregoing; and risks related to the potential impact of global macroeconomic conditions and changes in general economic, political and market factors on the merger or our operations generally (either nationally or locally in the areas in which we conduct, or will conduct, business), including inflation, changes in interest rates, market volatility and monetary fluctuations, and changes in federal government policies and practices, including the impact with respect to spending on industries concentrated in our market area, as well as the impact from tariffs on the markets we serve; increased competition; changes in consumer confidence and demand for financial services, including changes in consumer borrowing, repayment, investment, and deposit practices; changes in asset quality and credit risk; our ability to control costs and expenses; adverse developments in borrower industries or declines in real estate values; changes in and compliance with federal and state laws and regulations that pertain to our business and capital levels; our ability to raise capital as needed; the impact, extent and timing of technological changes; emerging external focus among regulators and other officials related to risks in connection with the development and use of artificial intelligence; the effects of any cybersecurity breaches or events; the potential adverse effects of unusual and infrequently occurring events, such as weather-related disasters, terrorist acts, geopolitical conflicts and tensions, or public health events (such as pandemics), and of governmental and societal responses thereto; and the other factors discussed in the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of Burke & Herbert's Annual Report on Form 10-K for the year ended December 31, 2025, its Quarterly Report on Form 10-Q for the quarter ended March 31, 2026, and other reports Burke & Herbert files with the SEC.

Non-GAAP Financial Measures

This presentation contains certain financial measures determined by methods other than in accordance with accounting principles generally accepted in the United States of America ("GAAP"). Such non-GAAP financial measures may include the following: fully tax-equivalent net interest margin, core operating earnings, core net income, tangible book value per common share, total risk-based capital ratio, tier one leverage ratio, tier one capital ratio, and the tangible common equity to tangible assets ratio. Management uses these non-GAAP financial measures to assess the performance of the Company's core business and the strength of its capital position. Management believes that these non-GAAP financial measures provide meaningful additional information about the Company to assist investors in evaluating operating results, financial strength, and capitalization. The non-GAAP financial measures should be considered as additional views of the way our financial measures are affected by significant charges for credit costs and other factors. These non-GAAP financial measures should not be considered as a substitute for operating results determined in accordance with GAAP and may not be comparable to other similarly titled measures of other companies. The computations of the non-GAAP financial measures used in this presentation are referenced in a footnote or in the appendix to this presentation.

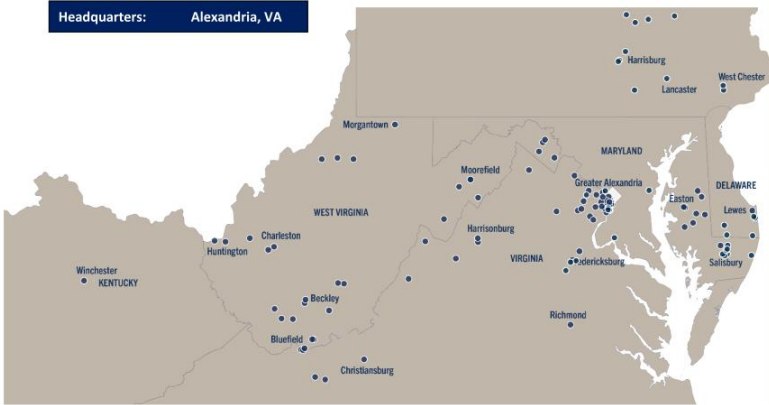
Introduction

- Thank you for your interest in Burke & Herbert Financial Services Corp., and its wholly owned subsidiary Burke & Herbert Bank & Trust Company. As a community banking institution, we are headquartered in Old Town Alexandria, Virginia, and have served the banking, borrowing, and investing needs of businesses, organizations, families, and individuals since 1852.
- As a true community bank, we are deeply tied to the people, neighborhoods, and institutions where we live and work. Our employees form a diverse, dedicated, close-knit team that upholds a culture of customer service and forges strong and lasting relationships with our customers and shared communities. We are selective in our hiring, proud of the caliber of our people, and encourage a collegial environment in which each individual feels valued.
- We strive to be your quintessential community bank that delivers extraordinary experiences and top-quartile results, while staying true to our values and remaining focused on what we can control.
- On May 1, 2026, we merged with LINKBANCORP, Inc. (LNKB), creating an institution with approximately \$11 billion in assets and more than 100 branches across Delaware, Kentucky, Maryland, Pennsylvania, Virginia and West Virginia and over 1,100 employees serving our communities.

Overview

174 Years Providing Service Beyond Expectations
More than 100 locations across 6 states

Headquarters: Alexandria, VA



Burke & Herbert
Financial Services Corp.

Total Assets
\$11.0 Billion
Total Gross Loans
\$8.0 Billion
Total Deposits
\$9.0 Billion
Return on Assets / Adjusted ¹
0.37% / 1.50%
Return on Common Equity / Adjusted ¹
3.53% / 14.27%

Financial results as of or for the quarter ended Jun. 30, 2026; returns are annualized.

(1) Non-GAAP financial measures (see Appendix)

Core Values

*Driven by our values, we
endeavor to be your
quintessential community
bank — delivering **service**
beyond expectations*

Serve & Lead

We are dedicated to serving our customers and our teams, leading with quiet confidence and integrity to inspire the trust of all those we serve.

Deliver More

We're driven to go above and beyond, continually innovating and improving on how we deliver the best possible experiences and outcomes for all those we serve.

Elevate Everyone

We embrace our differences and respect everyone's unique contributions. We seek to empower individuals through our actions and words because we believe that when one succeeds, we all succeed.

Always Invested

We take ownership and responsibility for our work and are invested in the long-term success of our customers, colleagues, and communities.

Investment Strategy

Unmatched Legacy & Reputation

- Oldest continuously operated bank in Virginia with 170+ years of trust
- Multi-generational customer relationships, deeply imbedded in the community
- Publicly traded, yet maintains a family-owned culture with a long-term view

Strong & Consistent Financial Performance

- Well-capitalized and resilient with low earnings volatility across economic cycles
- Desired moderate risk profile with a fortress balance sheet
- Stable deposit base with loyal customer retention
- Our goal is to consistently deliver top quartile returns relative to our peers

Market Leadership in a High-Growth Region

- Headquartered in historic Alexandria, VA, a prime location in the D.C. metro area
- Strong presence in Northern VA's affluent, high-income markets
- Significant M&A and organic opportunities for deeper market penetration

Community Banking with a Competitive Edge

- Relationship-driven banking model vs. larger impersonal regional and super-regional banks
- Faster, local decision-making for businesses and individuals
- Longstanding trust gives us a competitive edge in our markets
- A seasoned management team with large bank experience

Future Growth and Innovation – Three Pillars of our Strategic Plan



Continue to Maintain & Expand Our Trusted Advisor Relationship Model



Expand Existing Markets & Pursue New Market Opportunities



Deliver our Full Suite of Market Expected Products & Services

2Q26 At a Glance

Highlights		Built for the Long-Term	
\$9.3 million Net Income to Common	\$37.5 million Adjusted Net Income ¹ to Common	• Our objective is to build and maintain a fortress balance sheet - Maintain credit discipline through the cycle - Ensure proper allowances for credit losses - Stay liquid and have multiple sources of liquidity - Manage capital for the long term - Stress test the balance sheet for severe shocks - Maintain relatively neutral interest rate position - Continually improve risk, governance, and controls - Operate an effective risk-adjusted return culture	Loan to Deposit Ratio 89.2%
\$0.50 Diluted Earnings per Share	\$2.03 Adjusted Diluted Earnings per Share ¹		Uninsured Deposit % 35.2%
4.15% Net Interest Margin ¹			Efficiency Ratio 87.5%
1.18% Allowance Coverage Ratio			Book Value \$59.16 per common share
14.48% Total Risk-Based Capital Ratio ²			Tangible Book Value¹ \$49.29 per common share
⁽¹⁾ Non-GAAP financial measures (see Appendix) ⁽²⁾ Estimated			Financial results as of or for the quarter ended Jun. 30, 2026

Burke & Herbert[®]
Financial Services Corp.

Announcement Estimates vs. Updated Estimates

(In millions) unless otherwise noted	Forecasted at Announcement ⁽¹⁾	June 30, 2026
Accretable loan rate mark	\$35.7	\$55.4
Core deposit intangible	45.1	48.2
Time deposit mark	0.2	0.2
Subordinated-debt mark	(3.5)	0.5
Annualized cost savings goal (pre-tax) ⁽³⁾	31.0	31.0
Total merger costs (pre-tax) ⁽³⁾	52.3	52.3
Preliminary goodwill creation ⁽³⁾	105.6	82.1
Tangible book value per common share ⁽²⁾	\$47.85	\$49.29
Tangible book value per common share dilution	10.2%	7.5%
Tangible common equity / tangible assets ⁽²⁾	8.6%	9.2%
Leverage ratio ⁽³⁾	9.7%	11.1%
Common equity tier 1 ratio ⁽³⁾	11.4%	11.8%
Tier 1 capital ratio ⁽³⁾	11.7%	12.1%
Total capital ratio ⁽³⁾	13.9%	14.5%

- Accretable loan rate mark came in at \$55.4 million versus \$35.7 million, driven by favorable rate changes; those same rate moves shifted the subordinated-debt mark from a favorable \$3.5 million to a \$0.5 million expense
- Preliminary goodwill of \$82.1 million is \$23.5 million below the \$105.6 million modeled, primarily driven by lower ending BHRB stock price at close
- Majority of merger costs have been incurred, with total costs currently not projected to exceed the \$52.3 million forecast at announcement
- Full \$31.0 million of annualized cost savings has been identified, with phase-in beginning 4Q 2026
- Tangible book value dilution of 7.5% is meaningfully lower than the 10.2% modeled at announcement, with tangible book value per share of \$49.29 versus \$47.85 forecast
- Stronger capital ratios than modeled

(1) Estimated at December 18, 2025, assuming June 30, 2026, closing date (2) Non-GAAP measure. See the appendix (3) June 30, 2026, amounts are estimated

Income Statement Highlights as of 2Q26

2Q26 Operating Net Income¹

	June 30, 2026	March 31, 2026
	<i>3 months ended</i>	<i>3 months ended</i>
Net income applicable to common shares	\$ 9,263	\$ 27,124
Addback significant items (tax effected):		
Merger-related	28,221	1,114
Total significant items	28,221	1,114
Operating net income	\$ 37,484	\$ 28,238
Weighted average dilutive shares	18,499,030	15,131,481
Adjusted diluted EPS	\$ 2.03	\$ 1.87
Non-interest expense	\$ 93,506	\$ 51,381
Remove significant items:		
Merger-related ¹	32,387	1,410
Total significant items	32,387	1,410
Adjusted non-interest expense	\$ 61,119	\$ 49,971

2026 Full Year Expectations

- Loans are expected to be between \$8.15 billion - \$8.30 billion
- Deposits are expected to be between \$9.05 billion - \$9.15 billion
- Net interest income (non-FTE) estimated to be between \$372 million - \$376 million
- Noninterest income estimated to be between \$53 million - \$56 million
- Core noninterest expense² estimated to be between \$242 million - \$245 million
- Provision expense estimated to be \$1.6 million - \$2.4 million
- Effective tax rate estimated to be 20% - 21%
- Estimated fully dilutive shares to be 18.5 million – 18.6 million

(1) Non-GAAP measure. See the appendix for further information (2) Core noninterest expense excludes merger-related expense

Loan Portfolio as of 2Q26 (\$ in 000s)

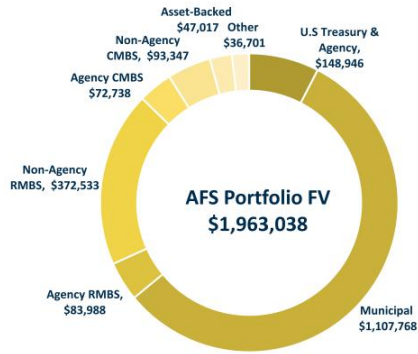


Commercial Real Estate Category	\$ by Asset Class	% by Asset Class
Retail Real Estate	\$875,196	22%
Office Bldgs. / Condos	707,851	18
Multi-Family	695,718	18
Industrial / Warehouse	445,472	11
Hotels/Motels	417,232	11
Other	349,993	9
Self-Storage	144,190	4
Child Care Facilities / Schools	101,579	3
Nursing-Assisted Living	88,854	2
Restaurants and Gas Stations	72,302	2
	<u>\$3,898,387</u>	<u>100%</u>

2Q26 Highlights

- Originations of new relationship-based commitments totaled \$333 million
- The commercial real estate (CRE) portfolio is well-diversified across asset classes:
 - CRE + AD&C as a percentage of Bank total risk-based capital is estimated at 335%
 - AD&C as a percentage of Bank total risk-based capital is estimated at 35%
- In line with our overall strategy, we are focused on commercial & industrial loan growth and greater portfolio granularity
- Approximately 50% of the loan portfolio is fixed rate

Security Portfolio as of 2Q26 (\$ in 000s)

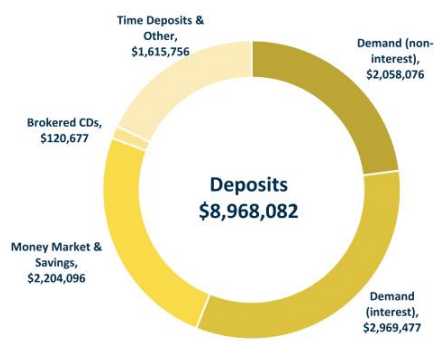


Category	Net Unrealized Losses	Amortized Cost	WA Yield
Municipal	\$ 49,887	\$ 1,157,655	3.33%
U.S. Treasury & Agency	9,427	158,373	1.34
Non-Agency RMBS	8,258	380,791	4.31
Agency RMBS	2,731	86,719	4.13
Agency CMBS	1,004	73,742	4.74
Non-Agency CMBS	1,901	95,248	4.70
Asset-Backed	469	47,486	4.75
Other	561	37,262	6.84
	\$ 74,238	\$ 2,037,276	3.61%

2Q26 Highlights

- Portfolio duration is approximately 4.42 years
- 68% of unrealized losses have a duration of approximately 5.5 years; remainder less than 3.05 years
- Unrealized losses are the result of the interest rate environment
- AOCI accretion is expected to be approximately 5.6% per quarter assuming a stagnant interest rate environment
- Majority of non-agency CMBS and ABS are equity enhanced through structure and credit support
- Unrealized losses (net of taxes) impacts book value by \$2.84 per common share

Funding Sources as of 2Q26 (\$ in 000s)



Approximately 82% of total deposits are retail oriented

Category	Average Rate QTD
Demand (non-interest bearing)	– %
Demand (interest bearing)	1.95
Money Market & Savings	1.95
Brokered CDs & Time Deposits	3.27
Total Interest-Bearing Deposits	2.25
Total Deposits	1.75 %

2Q26 Highlights

- Loan-to-deposit ratio of 89.2%
- Brokered deposits totaled \$120.7 million, representing 1.3% of total deposits
- Stress tests are performed on liquidity and capital on a quarterly basis
- We believe we have ample liquidity to withstand significant stress
- Short-term borrowings total \$525 million with total unused borrowing capacity of \$6.0 billion
- Short-term borrowings has an average rate of 3.64% for the quarter

Capital Ratio Trends¹



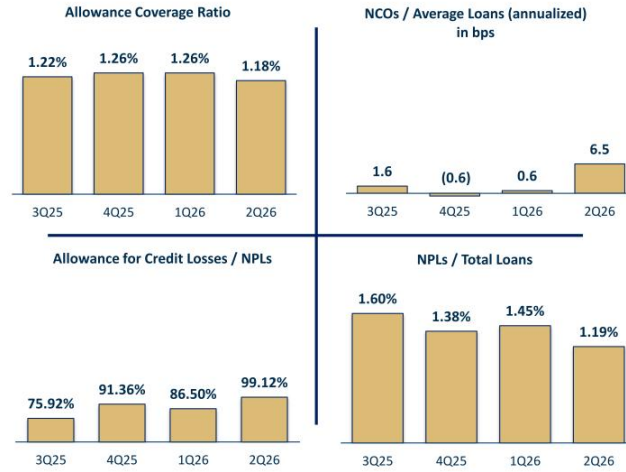
(1) All 2Q26 capital ratios are estimated.

Burke & Herbert[®]
Financial Services Corp.

Capital Management

- We take a forward-looking, disciplined approach to capital management that emphasizes acceptable risk-adjusted returns over the long-term
- Our capital management priorities include
 - Supporting customers
 - Funding business investments
 - Maintaining appropriate capital in light of economic conditions and regulatory expectations
 - Returning excess capital to shareholders
- Modeled stress scenarios include evaluating the impact of deposit shocks, interest rate scenarios, and general balance sheet repositioning
- Stress scenarios result in capital levels well above well-capitalized levels

Asset Quality Trends



Credit Management

- Our objective is to maintain a moderate risk profile through the economic cycle
- Credit risk management is embedded in our risk culture and in our decision-making processes
 - Managed through specific policies and processes
 - Measured and evaluated against our risk appetite and credit concentration limits
 - Reported, along with specific mitigation activities, to management and the Board of Directors through our governance structure
- Loan reviews include ongoing monitoring procedures that involve additional stress testing of interest rate movements and collateral performance

Final Thoughts

- Our business model is built on customer service and is designed to consistently deliver top quartile returns relative to our peers
- Our approach is concentrated on growing and deepening relationships across our businesses that meet our risk/return measures
- We are focused on our strategic priorities which are designed to enhance value over the long term
 - Being a trusted advisor to our customers
 - Delivering our full suite of products and services
 - Profitably expanding our geographic footprint
- We take the long-view and maintain a moderate risk profile through the economic cycle

Appendix: Income Statement and Per Share Information

Income Statement (\$ in 000s)	June 30, 2026	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025
Interest income	\$ 136,987	\$ 105,456	\$ 111,140	\$ 111,209	\$ 111,858
Interest expense	43,939	33,613	36,218	37,439	37,625
Noninterest income	13,849	12,853	11,625	11,585	12,877
Total revenue (non-GAAP)	106,897	84,696	86,547	85,355	87,110
Noninterest expense	93,506	51,381	48,500	48,092	49,305
Pretax, pre-provision earnings (non-GAAP)	13,391	33,315	38,047	37,263	37,805
Provision for (recapture of) credit loss	1,379	12	136	262	624
Income (loss) before income taxes	12,012	33,303	37,911	37,001	37,181
Income tax expense (benefit)	2,524	5,954	7,667	7,037	7,284
Net income (loss)	9,488	27,349	30,244	29,964	29,897
Preferred stock dividends	225	225	225	225	225
Net income (loss) applicable to common shares	\$ 9,263	\$ 27,124	\$ 30,019	\$ 29,739	\$ 29,672

Per common share information					
Basic earnings	\$ 0.50	\$ 1.80	\$ 2.00	\$ 1.98	\$ 1.98
Diluted earnings	0.50	1.79	1.98	1.97	1.97
Cash dividends	0.55	0.55	0.55	0.55	0.55
Book value	59.16	56.77	56.18	54.02	51.28
Tangible book value	49.29	51.83	51.13	48.72	45.73

Appendix: Balance Sheet Trends

Balance Sheet (at period end), \$ in 000s	June 30, 2026	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025
Assets	\$ 10,992,498	\$ 7,927,711	\$ 7,920,626	\$ 7,889,037	\$ 8,053,084
Average interest-earning assets	9,198,632	7,279,297	7,363,743	7,308,536	7,248,238
Loans (gross)	7,999,765	5,404,667	5,387,676	5,559,479	5,590,457
Loans (net)	7,905,295	5,336,712	5,319,853	5,491,875	5,523,201
Securities, available-for-sale, at fair value	1,963,038	1,826,037	1,615,954	1,598,407	1,522,611
Intangible assets	80,754	38,063	41,747	45,431	49,114
Goodwill	118,345	36,253	34,149	34,149	34,149
Non-interest bearing deposits	2,058,076	1,367,050	1,336,380	1,358,250	1,363,617
Interest-bearing deposits	6,910,006	4,965,215	5,067,561	5,053,802	5,027,357
Deposits, total	8,968,082	6,332,265	6,403,941	6,412,052	6,390,974
Brokered deposits	120,677	3,431	64,410	124,386	132,098
Uninsured deposits	3,157,531	2,060,145	2,057,873	2,022,739	1,963,566
Short-term borrowings	525,000	525,000	450,000	450,000	650,000
Subordinated debt, net	152,183	88,841	87,490	86,110	114,692
Unused borrowing capacity	5,971,283	4,683,943	4,556,923	4,153,137	4,075,313
Total equity	1,203,377	864,504	854,649	822,231	780,018
Total common equity	1,192,964	854,091	844,236	811,818	769,605
Accumulated other comprehensive income (loss)	(58,445)	(69,002)	(58,960)	(68,454)	(87,854)

Appendix: Notes on Non-GAAP Financial Measures

Total Common Equity, Tangible Book Value, & Tangible Assets: Tangible common equity measures are capital adequacy metrics that may be meaningful to the Company, as well as analysts and investors, in assessing the Company's use of equity and in facilitating comparisons with peers. These non-GAAP measures are valuable indicators of a financial institution's capital strength since they eliminate intangible assets from stockholders' equity and retain the effect of accumulated other comprehensive income/(loss) in stockholders' equity.

	June 30, 2026	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025
Common Shareholders' Equity	\$ 1,192,964	\$ 854,091	\$ 844,236	\$ 811,818	\$ 769,605
Less: Goodwill and intangible assets, net	199,099	74,316	75,896	79,580	83,263
Tangible common equity (non-GAAP)	993,865	779,775	768,340	732,238	686,342
Shares outstanding at end of period	20,165,171	15,045,941	15,028,524	15,028,524	15,007,712
Tangible book value per common share	\$ 49.29	\$ 51.83	\$ 51.13	\$ 48.72	\$ 45.73
Total Assets	10,992,498	7,927,711	7,920,626	7,889,037	8,053,084
Less: Goodwill and Intangible assets, net	199,099	74,316	75,896	79,580	83,263
Tangible assets (non-GAAP)	\$ 10,793,399	\$ 7,853,395	\$ 7,844,730	\$ 7,809,457	\$ 7,969,821

Appendix: Notes on Non-GAAP Financial Measures

Total Revenue: Total revenue is a non-GAAP measure and is derived from total interest income less total interest expense plus total non-interest income. We believe that total revenue is a useful tool to determine how the Company is managing its business and demonstrates how stable our revenue sources are from period to period.

		June 30, 2026		March 31, 2026		Dec. 31, 2025		Sept. 30, 2025		June 30, 2025
Interest income	\$	136,987	\$	105,456	\$	111,140	\$	111,209	\$	111,858
Interest expense		43,939		33,613		36,218		37,439		37,625
Non-interest income		13,849		12,853		11,625		11,585		12,877
Total revenue (non-GAAP)	\$	106,897	\$	84,696	\$	86,547	\$	85,355	\$	87,110

Appendix: Notes on Non-GAAP Financial Measures

Net Interest Margin: The interest income earned on certain earning assets is completely or partially exempt from federal income tax. As such, these tax-exempt instruments typically yield lower returns than taxable investments. To provide more meaningful comparisons of net interest income, we use net interest income on a fully taxable-equivalent (FTE) basis by increasing the interest income earned on tax-exempt assets to make it fully equivalent to interest income earned on taxable investments. FTE net interest income is calculated by adding the tax benefit on certain financial interest earning assets, whose interest is tax-exempt, to total interest income then subtracting total interest expense. Management believes FTE net interest income is a standard practice in the banking industry, and when net interest income is adjusted on an FTE basis, yields on taxable, nontaxable, and partially taxable assets are comparable; however, the adjustment to an FTE basis has no impact on net income and this adjustment is not permitted under GAAP. FTE net interest income is only used for calculating FTE net interest margin, which is calculated by annualizing FTE net interest income and then dividing by the average earning assets.

		June 30, 2026		March 31, 2026		Dec. 31, 2025		Sept. 30, 2025		June 30, 2025
Net interest income	\$	93,048	\$	71,843	\$	74,922	\$	73,770	\$	74,233
Taxable-equivalent adjustments		2,036		1,628		1,420		1,305		1,059
Net interest income (Fully Taxable-Equivalent - FTE)	\$	95,084	\$	73,471	\$	76,342	\$	75,075	\$	75,292
Average interest-earning assets	\$	9,198,632	\$	7,279,297	\$	7,363,743	\$	7,308,536	\$	7,248,238
Net interest margin (non-GAAP)		4.15%		4.09%		4.11%		4.08%		4.17%

Appendix: Notes on Non-GAAP Financial Measures

Return and Adjusted Return on Average Tangible Common Equity and Average Assets: In management's view, adjusted return on average common equity, return on average tangible common equity, adjusted return on average tangible common equity, and adjusted return on average assets are performance metrics that may be meaningful to the Company, as well as analysts and investors, in evaluating the Company's profitability and efficiency in deploying capital and assets and in facilitating comparisons with peers. These non-GAAP measures provide additional insight into the Company's underlying operating performance by focusing on returns generated from common equity, tangible common equity, and total assets, as applicable. The adjusted measures exclude the after-tax effect of one-time merger-related expenses, which management believes enhances period-to-period comparability and provides a more representative view of the Company's ongoing earnings performance. Return on average tangible common equity measures further isolate performance attributable to tangible capital by excluding the impact of intangible assets, while return on average assets reflects the Company's effectiveness in generating earnings from its overall asset base. Management believes these measures, when considered together and alongside GAAP results, provide useful supplemental information for assessing profitability, capital efficiency, and operating trends.

(TABLE CONTINUED ON NEXT SLIDE)

Appendix: Notes on Non-GAAP Financial Measures

	June 30, 2026	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025
Average common shareholders' equity	\$ 1,053,502	\$ 861,274	\$ 832,411	\$ 782,577	\$ 757,354
Average goodwill and other intangibles	(159,202)	(76,923)	(79,338)	(83,079)	(85,562)
Average deferred tax liabilities on goodwill and other intangibles	19,635	8,602	9,382	9,787	10,567
Average tangible common equity (non-GAAP)	\$ 913,935	\$ 792,953	\$ 762,455	\$ 709,285	\$ 682,359
Average total assets	\$ 10,010,483	\$ 7,913,098	\$ 7,979,528	\$ 7,890,929	\$ 7,864,185
Average goodwill and other intangibles	(159,202)	(76,923)	(79,338)	(83,079)	(85,562)
Average deferred tax liabilities on goodwill and other intangibles	19,635	8,602	9,382	9,787	10,567
Average tangible total assets (non-GAAP)	\$ 9,870,916	\$ 7,844,777	\$ 7,909,572	\$ 7,817,637	\$ 7,789,190
Net income applicable to common shareholders	\$ 9,263	\$ 27,124	\$ 30,019	\$ 29,739	\$ 29,672
Operating net income applicable to common shareholders (non-GAAP)	\$ 37,484	\$ 28,238	\$ 30,019	\$ 29,739	\$ 29,672
Annualized return on average common equity	3.53%	1.28%	14.31%	15.08%	15.71%
Annualized adjusted return on average common equity (non-GAAP)	14.27	13.30	14.31	15.08	15.71
Annualized return on average tangible common equity (non-GAAP)	4.07	13.87	15.62	16.63	17.44
Annualized adjusted return on average tangible common equity	16.45	14.44	15.62	16.63	17.44
Annualized return on average assets	0.37	1.39	1.49	1.50	1.51
Annualized adjusted return on average assets (non-GAAP)	1.50	1.45	1.49	1.50	1.51

Appendix: Notes on Non-GAAP Financial Measures

Operating net income, adjusted diluted EPS, and adjusted non-interest expense: Operating net income is a non-GAAP measure that is derived from net income adjusted for significant items. The Company believes that operating net income is useful in periods with certain significant items such as merger-related expenses. The operating net income is more reflective of management's ability to grow the business and manage expenses. Adjusted non-interest expense also removes these significant items, such as merger-related expenses. Management believes it represents a more normalized non-interest expense total for periods with identified significant items.

	June 30, 2026	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025
Net income applicable to common shares	\$ 9,263	\$ 27,124	\$ 30,019	\$ 29,739	\$ 29,672
Add back significant items (tax effected):					
Merger-related	28,221	1,114	-	-	-
Total significant items	28,221	1,114	-	-	-
Operating net income	\$ 37,484	\$ 28,238	\$ 30,019	\$ 29,739	\$ 29,672
Weighted average dilutive shares	18,499,030	15,131,481	15,139,792	15,112,413	15,023,807
Adjusted diluted EPS	\$ 2.03	\$ 1.87	\$ 1.98	\$ 1.97	\$ 1.97
Non-interest expense	\$ 93,506	\$ 51,381	\$ 48,500	\$ 48,092	\$ 49,305
Remove significant items:					
Merger-related	32,387	1,410	-	-	-
Total significant items	32,387	1,410	-	-	-
Adjusted non-interest expense	\$ 61,119	\$ 49,971	\$ 48,500	\$ 48,092	\$ 49,305

